

# Postcode Green Trust

Funding Strategy 2025-2030



# Postcode Green Trust

### **Trust Vision**

Postcode Green Trust has a vision of a future rich in wildlife, nature and biodiverse habitats where communities are empowered to participate in conservation. The Trust will help to reverse the decline of nature by restoring lost or degraded habitats and by enabling people and communities to experience the full benefits of a healthy environment.

## **Trust Mission**

Postcode Green Trust's mission is to promote conservation and protection of wildlife and habitats by encouraging enjoyment and promoting access to the outdoors. The Trust supports charities and good causes with those purposes through grant funding for charitable activities across Great Britain and Internationally.

## **Supported Charities**

Over the coming five years prioritisation will be given to charities that actively protect wildlife, promote the health and wellbeing benefits of nature, engage multiple actors in environmental protection and campaign for a more sustainable world.

We explore how the work of our partner charities is aligned to the SDGs and continuously review how we can complement support from government, corporate and other funders to create change. We include support for advocacy in our work.



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# How we work with our charity partners

### **Long-term partnerships**

We provide long-term and unrestricted funding, allowing our charity partners the freedom to use these funds where they consider they will be most effective. It enables charities to meet their strategic goals faster without the need to adjust their plans to meet donor interests. Long-term partnerships give our charity partners the flexibility to address the most pertinent and pressing issues. It allows them to formulate long-term strategies, adapt rapidly and redirect their priorities to changing needs and evolving situations. Our trust-based philanthropic approach enables our charity partners to maximise their positive impact.

There is a growing body of academic research demonstrating that (multi-year) unrestricted funding:

- Makes social initiatives financially stronger, because the funds serve as a catalyst to secure other sources of financial support
- Allows nonprofits the time to develop, evaluate, and improve programmes which address systemic and complex social issues
- Enables grantees to re-allocate money in response to changing needs
- Encourages innovation
- Supports investment in research and development

# 'Financially stronger'

**Trees for Cities** exists to improve lives by planting, protecting and promoting urban trees. They do this by working closely with communities, landowners, partners and funders to deliver transformational change in towns and cities across the UK. By getting stuck-in with local communities, they connect urban populations with nature, cultivate lasting change and deliver the multiple benefits of urban trees for todays and future generations.

Flexible funding from Postcode Green Trust offers Trees for Cities stability from year to year and allows them to invest in strategic pillars such as youth mobilisation, core projects and impact-led growth and development. It provides them with financial stability, particularly whilst they await government and environmental policy shifts, and boosts their financial resilience to shocks.



# 'Address systemic issues'

**Forum for the Future's** strategic vision is that by 2030, deep and urgent transitions are underway in three critical systems that will secure planetary health and social justice whilst becoming a more resilient, thriving organisation.

#### They aim to:

- support a shift from businesses maximising short-term profit to driving long-term social justice and regeneration
- transform food systems so that healthy, affordable and sustainable diets are available for all
- enable the shift to renewable energy that prioritises universal access to affordable energy, produced in ways that support human rights and allow nature to thrive

Flexible funding from Postcode Green Trust helps to build stronger foundations for financial resilience to ensure they can remain focused on their strategy and maximise their impact.



### More than just funding

We connect charities with each other, facilitating powerful collaborations aimed at tackling global and local issues. This means that, where possible, we will provide more than just funding. For example, by offering informal opportunities for charities to connect for peer learning and support. We organise multiple events every year where our partners can meet with each other and our Board members. We foster a network for collective action in which organisations join forces to maximise their reach and effectiveness. We encourage charities and good causes to work collaboratively to develop and deliver impactful solutions.

We're beginning to see evidence of a shift from a culture of compliance and philanthropic control toward collaboration and grantmaking practices that recognize nonprofit leadership and expertise."

The Trust-Based Philanthropy Conundrum: Towards Donor-Doer Relationships That Drive Impact, April 2024

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### **Application and evaluation**

We promote open communication, personal contact, and minimal bureaucracy. We champion diversity and human rights and promote inclusion, fairness and opportunities for all. We strive for a broad portfolio of charity partners where everyone can see themselves represented in the work that our players support. Before providing funding and entering multi-year partnerships, we carefully assess organisations based on their track record and future plans for societal support, national reach and financial sustainability. We look for evidence of good governance, including internal checks and balances, and professionalism.

In addition, we look for organisations which are innovative and courageous in their approach. We are open to working with organisations which disrupt and challenge the status quo, taking risks, trying new approaches and speaking out about change needed to enable a better world. As funds are raised by players of People's Postcode Lottery, most of our charity partners will have strong public support. However, to fulfill our mission, we also support a range of causes that address gaps and priorities not covered in the existing portfolio.



2024 Gathering in Newcastle



# 'Innovation'

**RBGE** aim to develop innovative, nature-based solutions to climate change. 'Our 'Plants with Purpose' programme aims to influence policymakers and key stakeholders such as Scottish Water to deliver pilot blue-green infrastructure initiatives to mitigate extreme weather events in urban areas. Internationally, we work with partners to address knowledge gaps and deliver practical programmes to link climate change mitigation, biodiversity protection and livelihood benefits, such as through our Centre for Middle Eastern Plants'.



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### **Funding cycle**

Once a year the Trust team presents proposals for funding to the Board which makes the final decisions on allocations of awards.

Charities receiving long-term funding apply though a simple process annually, which provides the opportunity for our charity partners to share how unrestricted funding has helped them to achieve their goals, demonstrate success and showcase their innovation. We conduct periodic in-depth reviews of our partnerships, aligned to the Trust strategy period.

### **Types of grants**

While we mainly give long-term, unrestricted grants, we also support short-term projects that show clear goals, innovation, communication potential, or respond to emergencies

#### **Grants:**

- Multi-year (mostly five years) unrestricted funding
- Additional (project) awards to existing partners
- One-off awards to organisations, complementary to the existing portfolio
- Awards to strategic partners who can expand our reach into communities



Postcode Lottery staff visiting Hyde Park nurseries

### The funder-grantee relationship

We are committed to being a responsible and responsive funder. We realise how uneven power dynamics can be between the funder and those applying for support. We have signed up to IVAR's eight commitments to Open and Trusting Grant-making.

Our team is trained to be open, friendly and provide realistic expectations around the application process and timing. We value equality and transparency in all relationships. We are committed to establishing and maintaining effective relationships with all charity partners.

Our teams live by the following principles:

- We respect the expertise and time of all partner organisations that apply for funding
- We engage in open, two-way dialogue with all charity organisations and encourage feedback to improve our partnerships
- We only ask for the information, data, and content needed for our decision-making. Because we believe in unrestricted funding, we focus on information to perform due diligence on charities such as public support for the charity, (financial) robustness, and professionalism. We remain neutral on where and what programmes form a charity's strategy
- We invest time to understand the work of our charity partners, looking for opportunities to provide more than financial support, e.g., through supported networking or skills-based volunteering from our team
- We give clear information on our criteria, decision processes and timelines
- We respond to all questions as soon as possible and can be reached in person during working hours



Postcode Lottery staff volunteer at a Surfers Against Sewage litter pick



Friends of the Earth celebrate 10 years of partnership at Postcode Lottery offices

We manage delicate situations which may occur during the partnership carefully, recognising that, just as in the business world, government, and everywhere people work, issues may arise with charity organisations, particularly those operating in challenging contexts involving complex political dynamics or vulnerable populations. Procedures to prevent and address problems effectively, taking the needs of all stakeholders into account, should

be in place. In challenging times, it is vital to review the effectiveness of these procedures after they have been implemented. It is also crucial that those with responsibility for governance, strategic direction and those with legal liability, including boards and supervisory boards, manage such situations effectively and take measures to learn, improve, and whenever possible, prevent any recurrence.

# **Equity, Diversity and Inclusion**

We are committed to Equity, Diversity and Inclusion. We strive for a portfolio of funded programmes where everyone can see themselves represented in the work that our players support.

We use the following definitions of Equity, Diversity and Inclusion:

**Equity:** Striving for fair opportunities and outcomes for the people we work with and their communities.

**Diversity:** Valuing and welcoming different identities, experiences and perspectives.

**Inclusion:** Building a culture of belonging by ensuring that our work, language, and activities are open and accessible to all.

In order to deliver on our EDI commitments, while supporting the most vulnerable groups in society through the organisations we fund, we continuously look for ways to improve our understanding and practice.



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Postcode Green Trust is a registered charity with the Scottish charity regulator OSCR (SC042544) and has been in operation since 2011. The trust operates its own society lottery and receives all its funding from the players of People's Postcode Lottery.

An independent board of trustees is legally responsible for the governance of the trust and how it is managed.